

# An Improved Method for Solving Hybrid Influence Diagrams

Barbaros Yet\*<sup>1</sup>, Martin Neil<sup>2</sup>, Norman Fenton<sup>2</sup>, Anthony Constantinou<sup>2</sup>,  
Eugene Dementiev<sup>2</sup>

<sup>1</sup> Department of Industrial Engineering, Hacettepe University, Ankara, Turkey, 06800

<sup>2</sup> School of Electronic Engineering and Computer Science, Queen Mary University of London, London, UK, E1 4NS

\*Corresponding Author. Tel: +90 312 780 5577 E-Mail: [barbaros.yet@hacettepe.edu.tr](mailto:barbaros.yet@hacettepe.edu.tr)

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## Abstract

While decision trees are a popular formal and quantitative method for determining an optimal decision from a finite set of choices, for all but very simple problems they are computationally intractable. For this reason, Influence Diagrams (IDs) have been used as a more compact and efficient alternative. However, most algorithmic solutions assume that all chance variables are discrete, whereas in practice many are continuous. For such 'Hybrid' IDs (HIDs) the current-state-of-the-art algorithms suffer from various limitations on the kinds of inference that can be performed. This paper presents a novel method that overcomes a number of these limitations. The

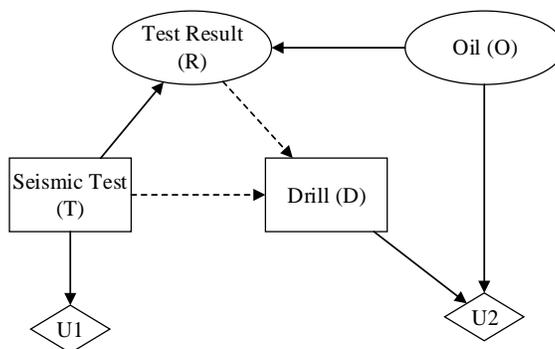
1 method solves a HID by transforming it to a Hybrid Bayesian Network (HBN) and carrying out  
2 inference on this HBN using Dynamic Discretization (DD). It generates a simplified decision tree  
3 from the propagated HBN to compute and present the optimal decisions under different decision  
4 scenarios. To provide satisfactory performance the method uses ‘inconsistent evidence’ to model  
5 functional and structural asymmetry. By using the entire marginal probability distribution of the  
6 continuous utility and chance nodes, rather than expected values alone, our method also enhances  
7 decision analysis by offering the possibility to consider additional statistics other than expected  
8 utility, such as measures of risk. We illustrate our method by using the oil wildcatter example and  
9 its variations with continuous nodes. We also use a financial score to combine risk and return  
10 measures, for illustration.

11 **Keywords:** Hybrid Influence Diagrams; Bayesian Networks; Dynamic Discretization

## 12 **1 Introduction**

13 An Influence Diagram (ID) is a graphical probabilistic model that offers a general and compact  
14 representation of decision making problems under uncertainty (Howard and Matheson, 2005,  
15 Jensen and Nielsen, 2009). Figure 1 shows an ID of the oil wildcatter problem (Raiffa, 1968). In  
16 this problem the wildcatter is searching for oil, and has to decide whether to *drill* (D) a particular  
17 site. He is uncertain about the *quantity of oil available* (O). The wildcatter can make a *seismic test*  
18 (T), which can reveal more information about presence of oil, but the *result of this test* (R) is not  
19 totally accurate. In this ID rectangles represent decision nodes, ellipses represent chance nodes,  
20 and diamonds represent utility nodes. Each decision node represents a decision making stage, each  
21 chance node represents a random variable, and each utility node has an associated table or a  
22 continuous probability distribution that defines the utility values based on the states of its parents.

1 Chance nodes can either be observed or not - for example, the chance node O generally cannot be  
 2 observed, whereas a chance node, such as the test result R, may be observed if the decision maker  
 3 decides to go ahead with a decision (in this case to undertake the seismic test T). Incoming arcs to  
 4 chance or utility nodes represent causal, deterministic or associational relations between the node  
 5 and its parents. Incoming arcs to decision nodes (shown by a dashed line) are 'informational' arcs,  
 6 representing the assumption that the state of any parent node must be known before the decision is  
 7 made. Informational arcs also specify a partial sequential order of decisions and observations.



8  
9

**Figure 1 Influence Diagram of Oil Wildcatter Example**

10 Generally, the chance, decision and utility nodes of an ID can be discrete or continuous variables.  
 11 Many real-world problems can be represented by using a mixture of both discrete and continuous  
 12 variables. An ID used to represent such a problem is called a Hybrid ID (HID), and, as we explain  
 13 in Section 2, the current state-of-the-art algorithms suffer severe limitations when attempting to  
 14 solve HIDs. This paper describes a novel method and algorithm, to solve HIDs, designed to  
 15 overcome these limitations. Our method is based on using the Dynamic Discretization (DD)  
 16 algorithm (Neil et al., 2007), which was developed to solve Bayesian Networks (BNs) containing  
 17 continuous and discrete variables, to solve HIDs and to provide optimal strategies in a simplified  
 18 Decision Tree (DT) that contains only decision and observable chance nodes. Unlike previous  
 19 algorithms, our method provides a fully automated solution for HIDs that contain continuous

1 chance nodes with virtually any probability distribution, including non-Gaussian types, or any  
2 conditionally deterministic function of these distributions.

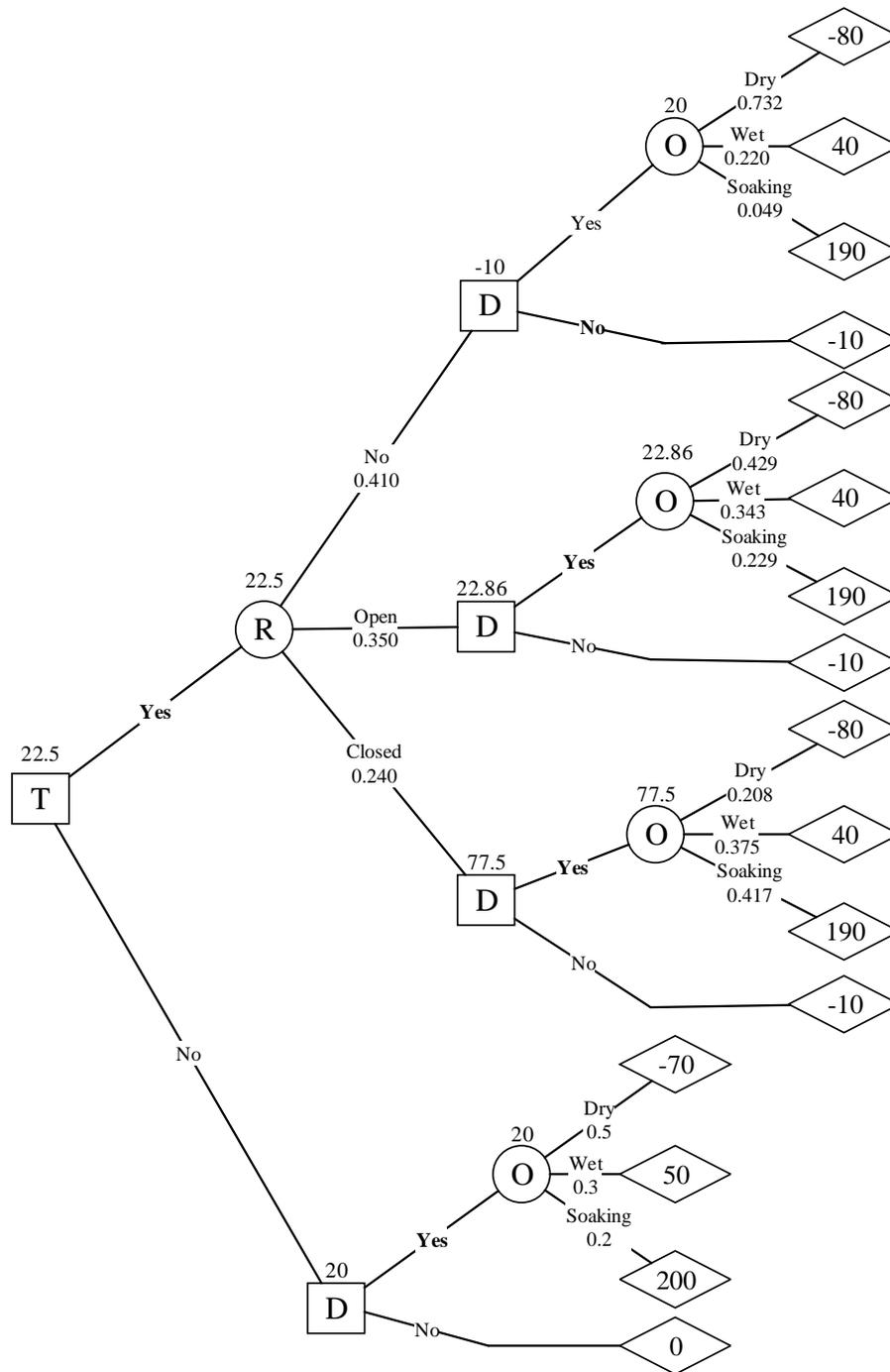
3 The paper is structured as follows: In Section 2 we describe the state-of-the-art of DTs, IDs and  
4 their algorithms, highlighting their limitations with respect to HIDs. Sections 3 and 4 describe our  
5 novel method that adapts an existing BN DD algorithm to solve HIDs, and Section 5 presents our  
6 conclusions.

## 7 **2 Decision Trees (DTs), Influence Diagrams (IDs) and Hybrid Influence Diagrams** 8 **(HIDs)**

9 In this section, we discuss the advantages and limitations of previous DT, ID and HID methods for  
10 solving decision making problems under uncertainty.

### 11 **2.1 Decision Trees (DTs)**

12 DTs have traditionally been used to choose an optimal decision from a finite set of choices, which  
13 are sometimes called policies. Typically, the value being optimized is some utility function  
14 expressed for each possible outcome of the decision. A DT represents the structure of a decision  
15 problem by modeling all possible combinations of decisions and observations, usually in the  
16 particular sequence which one would expect observations and decisions to be made. DTs are  
17 composed of three types of nodes: chance nodes, decision nodes and utility nodes. Each outgoing  
18 arc from a chance node represents an outcome and is labeled with the name and the probability of  
19 this outcome. Each outgoing arc from a decision node is labeled with a decision alternative. The  
20 DT in Figure 2 is a representation of the wildcatter ID problem shown in Figure 1.



1

2

**Figure 2 Decision Tree of Oil Wildcatter Example**

3 While DTs are a conceptually simple and popular method for decision analysis in practice there

4 are a number of known limitations, the main ones being:

- 1       • A DT specifies all possible sequences of observations and decisions as paths from the root  
2       node to the leaf nodes. This causes the number of state combinations to grow in size  
3       exponentially as the number of decisions and outcomes increase. This means that even  
4       simple decision problems can have infeasibly large DTs especially when there are multiple  
5       unobservable chance nodes. Domain experts may not be able to build or interpret such  
6       complex DTs effectively.
  
- 7       • Each path from the root to a leaf of the model represents a sequence of decisions and  
8       observations, called a decision scenario. A DT assumes ‘no forgetting’, i.e. at any point in  
9       the DT the decision maker knows the states of all previous nodes from the root node. The  
10      sequential order between the decision nodes and chance nodes is defined according to  
11      information available at each decision making stage. However, the order between  
12      consecutive chance nodes in a tree is usually arbitrary regardless of the conditioning and  
13      informational relationships that exist in the real world, such as those that represent causality  
14      (Howard and Matheson, 2005). This further increases the difficulty of understanding of  
15      complex DTs as experts often describe and interpret domain knowledge by using causal  
16      statements (Fenton and Neil, 2012).
  
- 17     • The optimization is generally based on the expected values of the utility function. This is  
18     restrictive, especially when the utility nodes are continuous. We might instead be interested  
19     in the complete probability distribution of the utility function (which might be non-linear),  
20     any moments of that function, such as the variance, or some arbitrary combined function  
21     such as the “risk”. Knowing the complete distribution of outcomes enables us to analyze  
22     and compare the optimal decisions for each of those functions. This can be more useful than  
23     the probability distribution of the expected utility (i.e. the risk profile) alone.

1 The first two restrictions above are well known in the computer science and operations research  
2 literature and, in response, IDs were developed as an alternative.

### 3 **2.2 Influence Diagrams (IDs)**

4 An ID is an acyclic directed graph composed of chance, decision and utility nodes. A chance node  
5 represents a random variable in the same way as in a BN; indeed a BN can be considered as a  
6 special case of ID with only chance nodes. As in a BN a chance node has an associated Conditional  
7 Probability Distribution (CPD) defined over each state configuration of its parent nodes. CPDs of  
8 discrete chance nodes are defined in Conditional Probability Tables (CPTs). A decision node does  
9 not have a CPD since its incoming arcs represent the sequential order of decisions and observations.  
10 The states of a decision node represent the decision alternatives available at that stage in the overall  
11 decision problem. As for the states of chance nodes, a decision node's states must be mutually  
12 exclusive and exhaustive. Decisions are totally ordered in standard IDs, and hence a decision node  
13 and its parents must be ancestors of all subsequent decision nodes. However, this can be relaxed in  
14 some variations of IDs (Jensen and Vomlelová, 2002, Lauritzen and Nilsson, 2001). A utility node  
15 has an associated table that contains the utility values or distributions for all state combinations of  
16 its parents. We assume that a utility node cannot have non-utility nodes as children and must be  
17 specified as continuous point values conditioned on each relevant decision and chance node state  
18 combination.

19 Early methods for 'solving' IDs involved converting them to DTs and performing computations  
20 on the associated DTs. Olmsted (1983) and Shachter (1986) devised efficient approaches that  
21 involved eliminating nodes from an ID using value preserving transformations. Pearl (1988), and  
22 others (Cooper, 1988, Shachter and Peot, 1992) showed that IDs could be converted into BNs and

1 the computation could be carried out using any of the popular BN propagation algorithms. When  
2 representing IDs as BNs the general rules for IDs apply with the additional requirement that  
3 decision nodes are transformed into BN chance nodes with uniform probability distributions over  
4 all parent chance and decision nodes.

5 Afterwards, BN inference algorithms were adapted and optimized for IDs with the goal to speed  
6 up inference (Zhang, 1998). One of the most popular exact BN propagation algorithms is the  
7 junction tree (JT) algorithm. JT transforms the BN into an equivalent tree structure of clusters by  
8 merging nodes, and computes belief propagation on that structure (Lauritzen and Spiegelhalter,  
9 1988, Jensen et al., 1990, Shenoy and Shafer, 1990). JT exploits the conditional independence  
10 assertions in the BN structure to ensure that global consistency can be obtained from local  
11 computations. Jensen and Dittmer (1994) developed an efficient algorithm to compute IDs, using  
12 BNs, which uses a strong JT with a special propagation scheme to calculate expected utilities.  
13 Cabanas et al. (2016) exploited context-specific independencies for inference by encoding the  
14 parameters of IDs in tree structures. Lazy propagation (Cabanas et al., 2013, Madsen and Jensen,  
15 1999, Madsen and Nilsson, 2001) and sampling based approximate algorithms (Cano et al., 2006)  
16 have also been used to compute large IDs efficiently.

17 Since most popular BN algorithms, including JT, have been designed to solve discrete models,  
18 most ID algorithms require discrete IDs, i.e. those for which all nodes are discrete. Many real-  
19 world problems, however, are most naturally and accurately represented with both discrete and  
20 continuous variables, and thus their modeling requires HIDs that incorporate both discrete and  
21 continuous chance and utility nodes. Of course, it is possible to statically discretize the continuous  
22 variables - an assumption which is required of those commercial tools that implement IDs (Norsys,  
23 2016, Hugin, 2016, BayesFusion, 2017) - but this presupposes that users can do so before observing

1 the posterior distributions and associated maxima involved. However, as this is the goal of  
2 inference in the first place, this defeats the purpose of static discretization.

3 The earliest research on solving HIDs used simple manual discretization approaches for  
4 approximating continuous nodes (Smith, 1993, Keefer and Bodily, 1983). Unlike the dynamic  
5 discretization algorithm (which is discussed in Section 4.2), these simple approaches did not  
6 optimize discretization according to the posterior density and thus they did not provide accurate  
7 approximations of the posterior marginal probability distributions when conditioned on new  
8 evidence. Early researchers also focused on Gaussian distributions due to their convenient  
9 computational properties. The ‘Gaussian’ IDs developed by Shachter and Kenley (1989) contain  
10 only Gaussian chance nodes. In their framework, chance nodes without parents are defined by  
11 Gaussian distributions, and chance nodes with parents are defined by a linear function of its parents  
12 and a constant variance. Discrete chance nodes are not allowed in this Gaussian framework but  
13 Poland III (1994) extended Gaussian IDs by incorporating both Gaussian and discrete chance  
14 nodes. In their model the probability distribution of conditioned nodes can be defined by a mixture  
15 of Gaussian distributions but discrete nodes cannot have continuous parents. Madsen and Jensen  
16 (2005) proposed a method that computes an exact solution for Gaussian models with an additively  
17 decomposing quadratic utility function.

18 Cobb and Shenoy (2006), (2008) proposed a method that can adopt a wider variety of statistical  
19 distributions, including beta, gamma and lognormal distributions, in IDs. Their method  
20 approximates continuous chance nodes and utility functions to Mixtures of Truncated Exponential  
21 functions (MTEs) whose exponent is a linear combination of the state of the child variable and its  
22 parents. After this approximation, they marginalize continuous variables by integration, and then  
23 solve the remaining discrete ID by using a discrete ID-solving technique (Shenoy, 1992). Cobb

1 (2007) extended the use of MTEs to solve IDs with continuous decision nodes. Their technique  
2 computes a piecewise linear decision rule for continuous decision nodes. The parameters of MTE  
3 are fitted to different distributions by using optimization methods, but this can be challenging for  
4 conditional continuous variables with continuous parents (Bielza et al., 2011). MTEs have closed  
5 form under multiplication and integration but they do not allow additive factorization of the joint  
6 utility function. Moreover, MTEs cannot deal with multidimensional linear deterministic  
7 conditional functions.

8 Li and Shenoy (2012) proposed using Mixtures Of Polynomials (MOPs) for approximating  
9 continuous nodes. These MOP approximations are computed more easily than MTEs, and they are  
10 closed for multidimensional linear deterministic conditional functions. Both MOP and MTE  
11 functions are also not closed for non-linear deterministic functions; they need to be approximated  
12 to piecewise linear functions (Cobb and Shenoy, 2005). Moreover, both MOP and MTE  
13 approximations of conditional distributions cannot currently be fully automated.

14 Markov Chain Monte Carlo (MCMC) methods have also been used to compute approximate  
15 solution to HIDs. Bielza et al. (1999) used MCMC to solve HIDs with continuous chance nodes  
16 and a single continuous decision node. Charnes and Shenoy (2004) used MCMC to solve HIDs  
17 with continuous chance and discrete decision nodes.

18 The outstanding challenges to solving HIDs, which we overcome with the new method described  
19 in the following section, are to:

- 20 • Offer a fully automated way for computing marginal distributions of continuous nodes in a  
21 HID.

- 1       • Allow statistical distributions (rather than just point values) for chance and utility nodes so  
2       that we are able not just to maximize expected utility but also reduce risk by minimizing  
3       variation (or by using any other moment of the utility distribution or measure derived from  
4       it)
  
- 5       • Present computed decision strategies in a simplified DT that only contains the decision and  
6       observable chance nodes. The tree structure offers a useful way of presenting strategies  
7       under different conditions, and the DT is kept concise by excluding the information about  
8       unobservable nodes.
  
- 9       • Avoid evaluating functional and structural asymmetries by using inconsistencies computed  
10       during BN propagation to detect asymmetry and thus avoid exploring impossible branches  
11       in the DT.
  
- 12       • Allow any factorization of the joint utility function, so it is possible to model linear and  
13       non-linear deterministic functions as well as uncertainty of all parameters of statistical  
14       distributions.

15   The method we describe in the following section first transforms a HID to a BN with discrete and  
16   continuous random variables, called a Hybrid BN (HBN), and then uses off-the-shelf BN  
17   algorithms (Jensen et al., 1990, Lauritzen and Spiegelhalter, 1988, Shenoy and Shafer, 1990)  
18   combined with the DD algorithm to propagate the HBN and generate a simplified DT containing  
19   only decision and observable chance nodes. It then solves the decision problem by quasi-  
20   exponential exploration of the DT. Whilst not as efficient as using strong JT propagation (Jensen  
21   and Dittmer, 1994), it has the advantage of being easier to implement and is more general. Recently,  
22   Luque et al. (2017) used a similar tree structure, called strategy trees, to present the optimal strategy

1 computed from a discrete ID model. The main difference between the structure of a strategy tree  
2 and a simplified DT is that a strategy tree only contains the decision alternatives that are associated  
3 with the optimal strategy, whereas a simplified DT contains all decision alternatives.

4 Because it uses DD our method offers a convenient way of modeling and computing HIDs where  
5 there are continuous chance and utility nodes with a wide variety of statistical distributions and  
6 conditionally deterministic functions. In the following section, we describe how a simplified DT is  
7 built and solved by using a discrete ID example. In Section 4, we describe how this approach is  
8 applied to HIDs by using the DD algorithm.

### 9 **3 Evaluation of IDs**

10 In what follows we assume:

- 11 • An ID contains  $\bar{D} = D_1, \dots, D_k$  decision nodes, each with finite mutually exclusive states.  
12 At each decision node we can express a decision alternative as a single state,  $d_{ij}$ , for  
13 decision node  $D_i$ .
- 14 • There are two classes of chance nodes: those that precede a decision and are observable at  
15 the time of, or before, the decision is made. These are called *observable chance nodes*,  
16  $\bar{O} = O_1, \dots, O_p$ . The other chance nodes,  $\bar{N} = N_1 \dots N_q$ , are *unobservable* for all decisions  
17 in the ID.
- 18 • There are utility nodes  $\bar{U} = U_1, \dots, U_l$  that are combined by an additive, a multiplicative or  
19 some other form of a conditionally deterministic utility function.

20 In Section 3.1, we describe how the method transforms an ID into a BN, and discuss the advantages  
21 of BNs for dealing with asymmetric decision problems. In Section 3.2, we describe an algorithm

1 for generating a simplified DT from this BN to evaluate the decision problem. We use the wildcatter  
2 ID example to illustrate these approaches.

### 3 **3.1 Converting Influence Diagrams to Bayesian Networks and its implications to** 4 **Asymmetric Influence Diagrams**

5 To convert the ID to a BN we first use the following algorithm:

- 6 1. Record the sequential order of the decisions  $\bar{D} = D_1, \dots, D_k$  and observable chance nodes  
7  $\bar{O} = O_1, \dots, O_p$  according to the informational arcs in the HID.
- 8 2. Convert the decision nodes  $\bar{D} = D_1, \dots, D_k$  to corresponding BN nodes  $\bar{\Delta} = \Delta_1, \dots, \Delta_k$   
9 representing decisions. In this conversion, a decision state  $d_{ij}$  of a decision node  $D_i$ , is  
10 converted to a state  $\delta_{ij}$  of the corresponding BN node  $\Delta_i$ . If there is no asymmetry, all states  
11  $\delta_{i1}, \dots, \delta_{im}$  of  $\Delta_i$  have equal probabilities in its CPT.
- 12 3. Convert the utility nodes  $\bar{U} = U_1, \dots, U_l$  to corresponding BN nodes  $\bar{Y} = Y_1, \dots, Y_l$ . In our  
13 framework  $Y_1, \dots, Y_l$  can have child nodes that aggregate the utilities by a deterministic  
14 equation (Tatman and Shachter, 1990). Other types of child nodes, however, are forbidden  
15 for utility nodes.

16 A decision problem is asymmetric if the number of possible decision scenarios is less than the  
17 cardinality of the Cartesian product of the state spaces of all decision and chance variables (Bielza  
18 and Shenoy, 1999). Often, such asymmetry arises because the states in one decision or observable  
19 chance node are constrained by the states in others i.e. they are not mutually exclusive. We can  
20 classify asymmetry into three categories (Jensen and Nielsen, 2009, Bielza et al., 2011):

- 1           1. **Functional asymmetry** is present if the availability of some decision alternatives  $d_{ij}$   
2           depend on preceding observations or decisions.
- 3           2. **Structural asymmetry** is present if the possibility of an observation  $O_i$  or a decision  
4            $D_i$  depends on the preceding observations or decisions. In other words, a chance or  
5           decision node is defined based on the preceding nodes in this case. Therefore, an entire  
6           decision or chance node becomes impossible when structural asymmetry is present,  
7           whereas only a decision state becomes unavailable when functional asymmetry is  
8           present. For example, there is a structural asymmetry in the oil wildcatter example  
9           (Figure 1) because, if the seismic test (T) is not done, it is impossible to observe test  
10          results (R).
- 11          3. **Order asymmetry** is present if the sequential order of the decision and observable  
12          chance nodes is not defined.

13   Our framework encodes asymmetry constraints in the CPTs of corresponding BN nodes, and uses  
14   inconsistencies discovered during BN propagation to avoid evaluating those state combinations  
15   that are functionally or structurally asymmetric. The order asymmetry is considered beyond the  
16   scope of this paper.

17   In the presence of functional asymmetry, we assign zero probability values to the state  
18   combinations of decisions that are impossible due to the instantiated states of previous chance or  
19   decision nodes. When there is structural asymmetry we have to add a synthetic ‘NA’ state to the  
20   variable which shows that the decision is not possible due to a previous decision or observation  
21   (Bielza et al., 2011, Fenton and Neil, 2012). The probability of the ‘NA’ state will be one if the  
22   instantiations of its parents makes the variable impossible and zero otherwise. Assigning zero  
23   probabilities to asymmetric state combinations will cause BN propagation algorithms to throw an

1 inconsistency when that state is instantiated, thus pruning any decision tree branches emanating  
2 from that point in the scenario.

3 In an ID informational arcs do not represent conditional dependence. Converting decision nodes  
4 with informational arcs to BN nodes with parents adds d-connections that were not present in the  
5 original ID. However, this does not change the conditional independence assertions as we always  
6 instantiate the parents of a decision node when we propagate the BN when evaluating the ID. This  
7 makes the decision node conditionally independent of its non-descendants (Pearl, 1988) and  
8 therefore any backward propagation from the decision nodes is not possible, in the same way as in  
9 IDs.

10 In the remainder of this section, we illustrate the above approach of transforming IDs to BNs, and  
11 show how an optimal policy is determined by using the oil wildcatter example described in Section  
12 1. This example is a discrete ID, and it is selected due to its simplicity, but transformations of HIDs  
13 are also done in the same way. Extensions of this example with continuous chance and utility nodes  
14 are discussed and solved in Section 4. Figure 1 shows the ID model of the oil wildcatter example.  
15 This ID is transformed to a BN as follows:

16 1. Record the informational arcs to define the sequential order of the decisions and  
17 observations. The wildcatter model has two decisions and one observable chance node and  
18 the sequential order is as follows:

$$19 \quad T < R < D$$

20 2. Transform the decision nodes into BN nodes.

- 1        3. Assign uniform distributions to the CPT of the ‘Drill’ node as there is no functional
- 2        asymmetry.
- 3        4. Add an ‘NA’ state to the ‘Test Results’ node to represent the structural asymmetry (‘Test
- 4        Results’ cannot be observed when the ‘Seismic Test’ is not done, so we model this
- 5        asymmetry by making the probability of the ‘NA’ state one for the corresponding state
- 6        combinations) .
- 7        5. Transform the utility nodes into BN nodes.
- 8        6. Assign point integer values to the utility nodes  $Y1$  and  $Y2$ . and add an ‘aggregate’ utility
- 9        node  $Y3$  as a child of  $Y1$  and  $Y2$  to sum the utilities from these nodes (Tatman and Shachter,
- 10       1990).

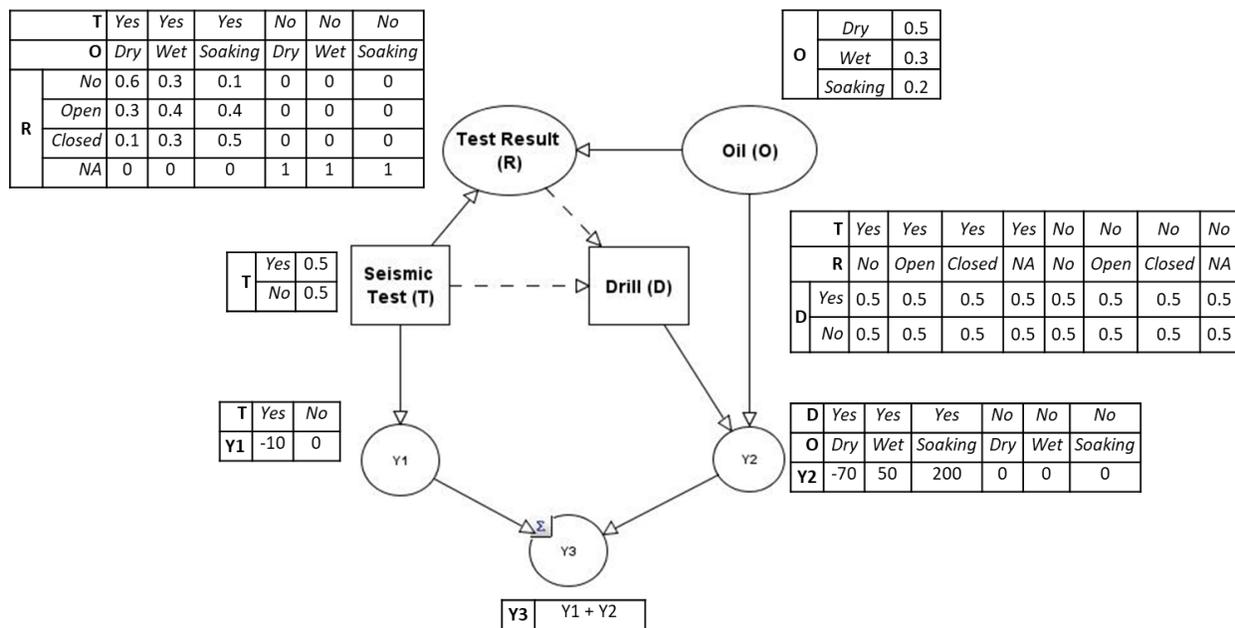


Figure 3 BN representation of Oil Wildcatter ID

The resulting BN representation, and its CPDs, are shown in Figure 3. All of the variables in Figure 3 are BN nodes, which are equivalent to chance nodes in IDs. However, ‘Seismic Test’ and ‘Drill’ are still shown by rectangles, and the incoming arcs to ‘Drill’ are still shown by dashed lines to

1 highlight that these nodes and arcs were respectively decision nodes and informational arcs in the  
2 corresponding ID.

### 3 **3.2 Evaluating the transformed BN using a DT**

4 After converting an ID to a BN, and propagating using JT, the algorithm described in this section  
5 generates a simplified DT from the propagated BN. The simplified DT only contains decision,  
6 utility and observable chance nodes, and its size is not affected by the number of unobservable  
7 chance nodes in a decision problem. Our algorithm uses the following recursive function to build  
8 the simplified DT.

- 9 *1. Record the sequential order of decision and observable chance nodes in the ID.*
- 10 *2. Build a decision tree by calling Build DT(1<sup>st</sup> node in the sequential order)*
- 11 *3. Evaluate the decision tree using the standard ‘averaging out and folding back’*  
12 *algorithm, a.k.a. the rollback algorithm (e.g. see Chapter 2 of Raiffa (1968))*

13 where the function *Build DT* is:

14 *Build DT (i<sup>th</sup> node in the sequential order)*

15 **for** each state of the node:

16 *Remove all evidence from the node and subsequent nodes in the sequential order.*

17 **if** a corresponding node does not exist in the DT

18 **if**  $i = 1$

19 *Add a decision or chance node to the DT corresponding to the type*  
20 *of the node in the ID.*

21 **else**

22 *Add a decision or chance node next to the last arc added in the DT*  
23 *corresponding to the type of the node in the ID.*

24 **end if**

```

1      end if
2      Add an arc next to the corresponding node in the DT.
3      Label the name of the state on that arc.
4      if the current state is from an observable chance node
5          Label its posterior probability from the BN on the arc added in the DT.
6      end if
7      Instantiate the state and propagate the BN.
8      if the instantiated state results in 'inconsistent evidence' after propagation
9          Remove the last arc added to the DT
10     else
11         if the state entered is from the last node in the sequential order
12             Add a utility node next to the last arc added in the DT, and label
13             the value of this node with the posterior value of the aggregate
14             utility node from the BN.
15         else
16             Recursively call Build DT by using the  $i+1^{\text{th}}$  node in the sequential
17             order.
18         end if
19     end if
20 end for

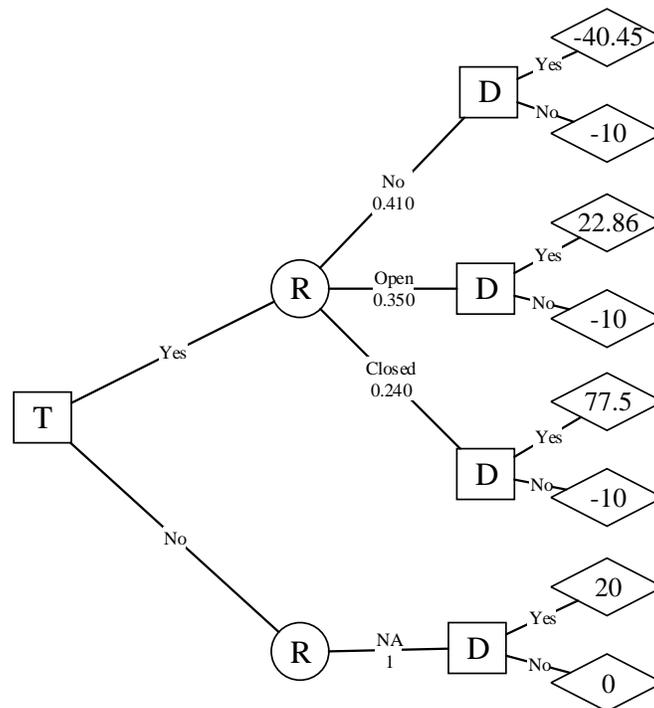
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21 We illustrate this algorithm on the BN conversion of the wildcatter ID shown in Figure 3 as follows:

- 22 1. The sequential order of the decision and observable chance nodes of this model is  $T < R <$
- 23  $D$  (see Section 3.1).
- 24 2. As the DT is initially empty add a decision node labeled ' $T$ ' and arc next to this node labeled
- 25 ' $Yes$ '.
- 26 3. Start generating the DT with the first node in the sequential order ' $T$ ' and its state is ' $T=Yes$ '.
- 27 4. Instantiate ' $T=Yes$ ' in the BN and propagate it to compute the posterior distributions of
- 28 other chance and utility nodes.



1 11. Instantiate 'D=No' and, propagate the BN. Add another utility node in the DT. Note that  
 2 the evidence of (T=Yes, R=No) is already instantiated in the BN, as we only changed the  
 3 evidence on 'D' at this step.  
 4 12. Since we have evaluated all states of 'D', the algorithm proceeds to evaluating the second  
 5 state of 'R'.

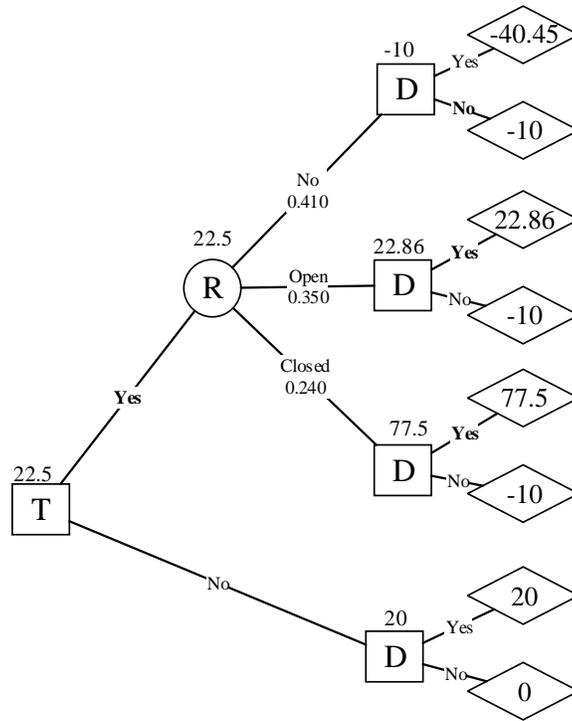


6  
 7 **Figure 4 DT generated from the BN**  
 8 The remainder of the possible state combinations in the sequential order are evaluated in the same  
 9 way by following the algorithm described. The resulting DT is shown in Figure 4, after evaluating  
 10 all possible state combinations. The algorithm propagated the BN for each arc in the resulting DT.  
 11 Note that the nodes 'T', 'R' and 'D' have sixteen state combinations but only eight of them have  
 12 been evaluated. The algorithm avoided evaluating the remaining eight combinations by discovering  
 13 zero posterior probabilities due to asymmetry. Moreover, computations of expected utility from

1 the posteriors of utility nodes and marginalization of unobservable chance nodes is handled by the  
2 algorithm.

3 In Figure 4, the arc between  $R$  and  $D$ , in the state combinations with  $(T=No, R=NA)$ , is redundant  
4 as its probability is one and it represents the structural asymmetry associated with  $R$ . Therefore,  
5 this arc and  $R$  can be removed from the DT, and the arc representing  $T=No$  can be directly  
6 connected to  $D$  (see Figure 5). The simplified DT grows exponentially as the number of decision  
7 and observable chance variables increases but the size of the simplified DT is much smaller than a  
8 normal DT as it excludes the state combinations associated with unobservable chance nodes.  
9 Moreover, we use the simplified DT only to compute and show the optimal decision strategy. The  
10 decision maker uses the underlying ID to build and interpret the decision problem. Therefore, our  
11 method is an improvement considering the limitations discussed in Section 2.1 as it presents both  
12 the decision problem and decision strategies in a clearer and more concise way than DTs.

13 After the simplified DT is prepared, the optimal decision strategy is computed from the DT by  
14 using the standard ‘averaging-out and falling-back’ algorithm (e.g. see Chapter 2 of Raiffa (1968)).  
15 This algorithm starts from the utility nodes, and rolls back towards the root node by computing the  
16 weighted average of chance nodes and maximum of decision nodes. Figure 5 shows the optimal  
17 policy on the simplified DT.



1  
2

**Figure 5 Simplified DT generated from BN**

3 When an ID is converted to a BN, the informational arcs are converted to conditional BN arcs.  
 4 These arcs only encode information about asymmetry; they do not represent CPDs as decision  
 5 nodes do not have a probability distribution in an ID. Presence of these arcs in the BN is useful: it  
 6 causes impossible state combinations to have zero posterior probabilities, and thus enables us to  
 7 avoid their evaluation. These arcs, however, can also slow down computation as they can lead to  
 8 large CPTs and thus large cliques in the JT. We can speed up the algorithm by removing the  
 9 incoming arcs to decision nodes from the BN model. In order to do this, we still need to convert an  
 10 ID to a BN as described in Section 3.1, examine the CPTs of the decision nodes, and note the  
 11 impossible state combinations with zero probabilities. Afterwards, we remove the incoming arcs  
 12 to decision nodes, and we avoid evaluating these impossible state combinations based on our list  
 13 rather than zero posterior probabilities in the BN model. Removing these arcs does not change the  
 14 results as informational arcs do not represent d-connections in IDs. Likewise, removing incoming

1 arcs does not change the structure of the algorithm as it still needs to use BN propagation to  
2 discover and avoid evaluating impossible states due to asymmetry about observable chance nodes.  
3 The structural asymmetry associated with the wildcatter example is encoded in the CPT of  $R$  by  
4 using zero probabilities (see Figure 3). This can be detected if we examine the CPTs of all decision  
5 and observable chance nodes for zero-probabilities. The impossible state combinations, due to this  
6 asymmetry, are  $(T=Yes, R=NA)$ ,  $(T=No, R=No)$ ,  $(T=Nos, R=Open)$ , and  $(T=Yes, R=Closed)$ . We  
7 can save these state combinations by examining the CPTs and skip evaluating them when we run  
8 our algorithm. This improves the computational speed of the algorithm and preserves the results.

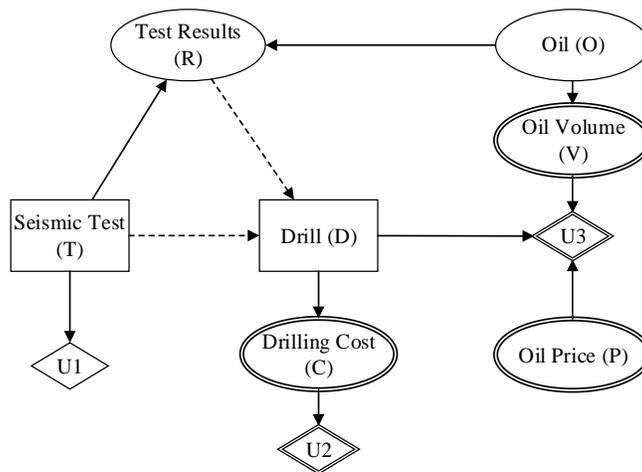
## 9 **4 Evaluation of HIDs**

10 This section describes how our framework and algorithm is applied to HIDs by using the DD  
11 algorithm. We first present a HID version of the wildcatter example with continuous unobservable  
12 chance nodes (Section 4.1), and describe the DD algorithm by using the fragments of this HID  
13 (Section 4.2). We illustrate the use of our framework and algorithm by also using this HID (Section  
14 4.3), and another variant of it with continuous observable chance nodes (Section 4.5). An approach  
15 to combine utility and risk measures when solving IDs (Section 4.4) is also described in this section.  
16 AgenaRisk (AgenaRisk, 2017) was used to compute the underlying HBNs when solving these IDs.

### 17 **4.1 Converting HIDs to HBNs**

18 A HID is an extension of an ID in which utility nodes  $\bar{U}$ , and observable and unobservable chance  
19 nodes,  $\bar{O}$  and  $\bar{N}$ , and decision nodes  $\bar{D}$  can either be discrete or continuous. Figure 6 shows a revised  
20 version of the oil wildcatter example that models the volume and price of oil, and the cost of drilling  
21 with continuous variables (Poland III, 1994, Madsen and Jensen, 2005, Cobb and Shenoy, 2008).

1 In this model, the ‘*Oil Volume*’ (V) has a mixture distribution conditioned on the type of the site.  
 2 A mixture distribution is a weighted combination of multiple probability distributions. In a BN, a  
 3 mixture distribution can be modelled by conditioning the probability distribution of a continuous  
 4 variable on a discrete random variable. If the site is ‘*dry*’ the volume has a point value zero, but if  
 5 the site is ‘*wet*’ or ‘*soaking*’ the volume follows a normal distribution with mean 6 and 13.5, and  
 6 variance of 1 and 4 respectively. The price of drilling  $U3$  follows a normal distribution with mean  
 7 70 and variance 100. The oil price follows a lognormal distribution where the mean and variance  
 8 of the underlying normal distribution is 2.75 and 0.5. The probability distributions of ‘*Seismic*  
 9 *Test*’, ‘*Oil*’, ‘*Drill*’, ‘*U1*’, and ‘*Test Results*’ are exactly the same as the discrete model shown in  
 10 Figure 3.



11

12 **Figure 6 Wildcatter HID with Unobservable Continuous Chance Nodes**

13 A HID is converted to a HBN in the same way as described in Section 3.1. An aggregate utility  
 14 node  $Y4$  is added to sum the values from other utility nodes. Figure 7 shows the graphical structure  
 15 and parameters of the BN representation of this revised oil wildcatter model.

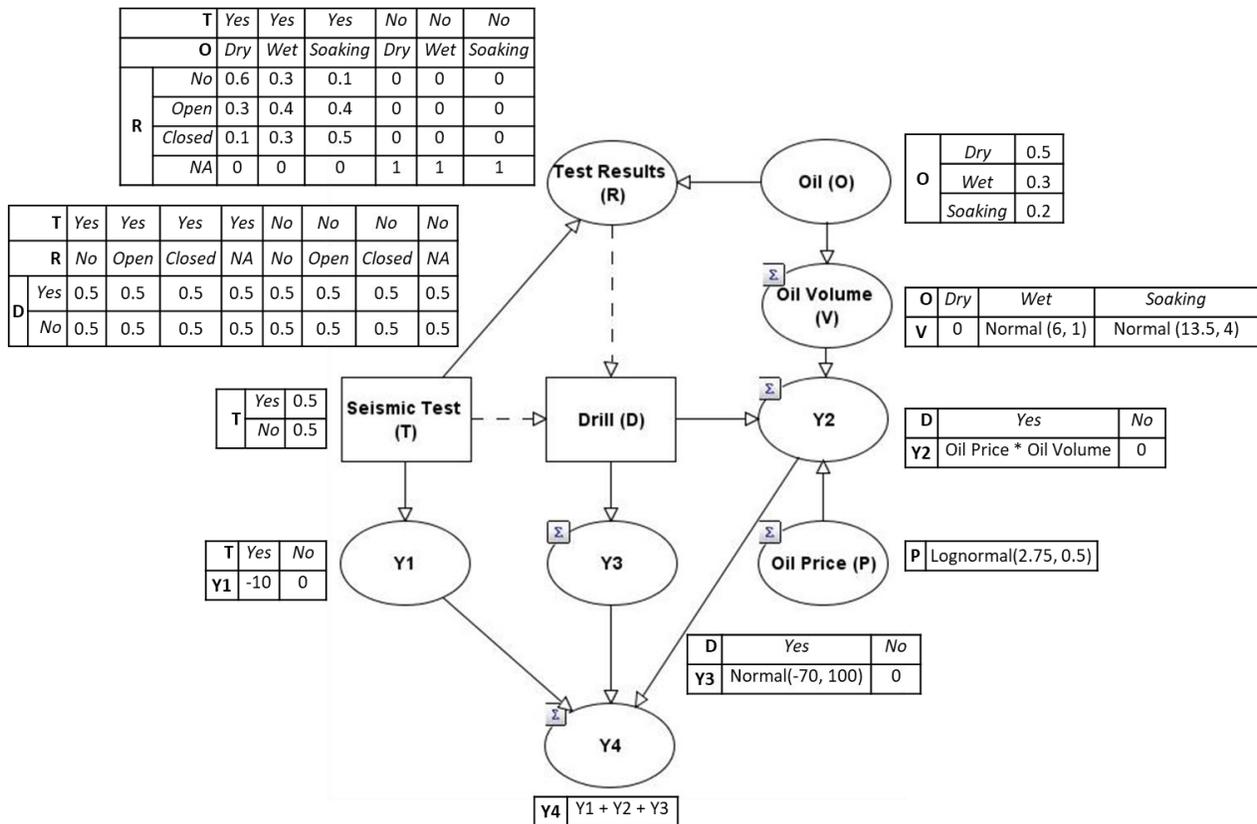


Figure 7 Oil Wildcatter BN with continuous unobservable chance nodes

## 4.2 Dynamic Discretization (DD) Algorithm

Until recently, the complexity of solving HBNs was a major limitation of using BNs for realistic decision problems. As explained in Section 2, the studies that use BNs to solve IDs also limited their techniques to discrete models for the same reason. However, the DD algorithm (Neil et al., 2007) offers a powerful and flexible solution for the computation of HBNs.

The DD algorithm iteratively discretizes continuous variables by minimizing the relative entropy error between the true and the discretized marginal probability densities. It does this by adding more states to high-density areas and merging states in the zero density areas. At each iteration each continuous variable is discretized, in the area of highest density, and then a standard discrete propagation algorithm, such as JT, is used to calculate the resulting posterior marginals given this

1 discretization. The discretization of each continuous node is revised every time new evidence is  
 2 entered. The convergence threshold of the DD algorithm sets an upper bound relative entropy that  
 3 stops the algorithm, and therefore it enables us to set the trade-off between accuracy of the  
 4 discretization and the speed of computation. The DD algorithm is formally summarized as follows:

5 *Initialize discretization for each continuous variable by partitioning the state space by*  
 6 *orders of magnitude from  $10^{-38}$  to  $10^{38}$ .*

7 *Set values for **convergence threshold** and **maximum number of iterations***

8 **for each iteration until maximum number of iterations**

9 *Compute the CPT of each node for the current discretization.*

10 *Enter evidence, and compute propagation, using a standard JT algorithm, and get*  
 11 *the posterior marginal for each node.*

12 **for each continuous node**

13 *Compute the approximate relative entropy error between the true*  
 14 *probability density function,  $f$ , and its discretization by*

$$15 \quad E_j = \left[ \frac{f_{\max} - \bar{f}}{f_{\max} - f_{\min}} f_{\min} \log \frac{f_{\min}}{\bar{f}} + \frac{\bar{f} - f_{\min}}{f_{\max} - f_{\min}} f_{\max} \log \frac{f_{\max}}{\bar{f}} \right] |\omega_j|$$

16 *where  $E_j$  is the approximate relative entropy error, and  $f_{\max}$ ,  $f_{\min}$ ,  $\bar{f}$  are the*  
 17 *maximum, minimum and mean values of the function in a given*  
 18 *discretisation interval  $\omega_j$  respectively.*

19 **if approximate relative error is smaller than convergence threshold**

20 *Stop discretization for this node*

21 **else**

22 *Split the interval with the highest entropy error*

23 *Merge consecutive intervals that have zero entropy error*

24 **end if**

25 **end for**

26 **end for**

27 We illustrate the use of the DD algorithm by using a BN fragment from the wildcatter example that  
 28 only contains  $O$  and  $V$ . This fragment has one continuous node  $V$  that is a mixture of normal

1 distributions conditioned on a discrete node  $O$ . Convergence threshold and maximum number of  
2 iterations are used as the stopping rules for the algorithm and were set at 0.01 and 50 respectively.  
3 Firstly, the algorithm chooses an initial discretization by dividing the state space to 77 states based  
4 on orders of magnitude from  $10^{-38}$  to  $10^{38}$ . In other words, the continuous variable is replaced with  
5 a discrete variable that has a single state for each interval in  $\{[10^{-38}, 10^{-37}), [10^{-37}, 10^{-36}), \dots, [10^{36},$   
6  $10^{37}), [10^{37}, 10^{38}]\}$ . The maximum and minimum values of the initial discretization, i.e.  $10^{-38}$  and  
7  $10^{38}$ , are chosen to encompass almost all ranges a user might envisage, so that the user can avoid  
8 pre-calculating the domain of the posterior. The CPT of the initial discretization is computed based  
9 on the density function of the normal distribution by using standard statistical methods. Table 2  
10 shows a part of the initial CPT of  $V$ . Note that, the CPD of all other intervals of  $V$  that are not shown  
11 in Table 2 (i.e. intervals that are smaller than -10000, intervals that are greater than 10000) have  
12 zero probabilities.

13

**Table 2 CPT of  $V$  at first iteration**

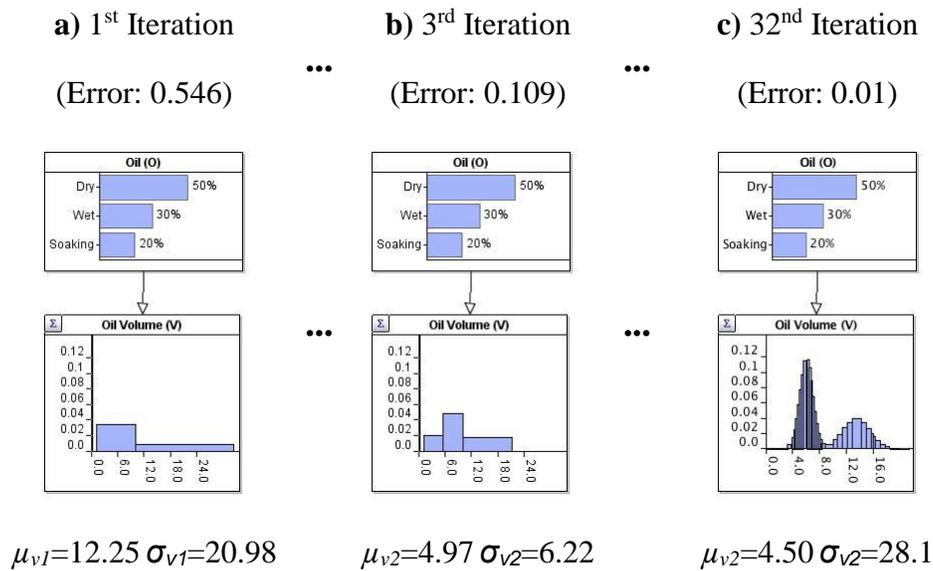
$O$		<i>Dry</i>	<i>Wet</i>	<i>Soaking</i>
$V$	...	0	0	0
	-1000 - -10000	0	0	0
	-1000 - -100	0	0	0
	-100 - -10	0	6.39E-58	3.53E-32
	-10 - -1	0	1.27E-12	2.08E-13
	-1 - 0	0	9.85E-10	7.18E-12
	0 - 0	1	0	0
	0 - 1	0	2.85E-7	1.97E-10
	1 - 10	0	0.999968	0.040059
	10 - 100	0	3.16E-5	0.959941
	100 - 1000	0	0	0
	1000 - 10000	0	0	0
	...	0	0	0

14 Next, the marginal distributions of  $O$  and  $V$  are computed, given the current discretization, using  
15 the JT algorithm (see Figure 8a). The DD algorithm requires a JT propagation at each iteration.

16 The approximate relative entropy error is computed by using the marginal densities computed by

1 the JT and the associated interval widths. Table 3 shows the marginal probabilities and approximate  
 2 entropy errors for the first iteration. The total approximate entropy error is 0.55, which is greater  
 3 than the convergence threshold. Therefore, the algorithm divides the intervals with the highest  
 4 entropy error and proceeds to the second iteration. The intervals [10 – 100) have the highest error,  
 5 thus the algorithm splits this interval. The algorithm merges all consecutive intervals with zero  
 6 errors.

7



8

**Figure 8 Marginals of BN Fragment in DD iterations**

9 In the second iteration, the algorithm follows the same steps and computes the approximate error  
 10 as 0.3 (see Table 3). Since this is also greater than the convergence threshold, the algorithm splits  
 11 [10 – 55). The algorithm merges [55 – 100) and [100 – 1000) intervals, as these consecutive  
 12 intervals have zero errors. In the third iteration, the algorithm computes the approximate error as  
 13 0.109 (see Figure 8b). The algorithm continues to revise the discretization until the approximate  
 14 relative entropy error is less than or equal to the convergence threshold (see Figure 8c). The  
 15 algorithm stops at the 32<sup>nd</sup> iteration, requiring 32 JT propagations in total. When the algorithm

1 stops, the mean and standard deviation of the dynamically discretized  $V$  is very close to the  
 2 analytical solution of this mixture distribution (i.e.  $\mu=4.50$  and  $\sigma=28.1$ ).

3 **Table 3 Discretized Intervals, Marginal Probabilities and Entropy Errors of  $V$**

1 <sup>st</sup> Iteration			2 <sup>nd</sup> Iteration			...	32 <sup>nd</sup> Iteration		
<i>Interval</i>	<i>Marginal Prob.</i>	<i>Entropy Error</i>	<i>Interval</i>	<i>Marginal Prob.</i>	<i>Entropy Error</i>		<i>Interval</i>	<i>Marginal Prob.</i>	<i>Entropy Error</i>
...	0	0	-100 - -10	0	0		-100 - -10	0	0
-1000 - -10000	0	0	-10 - -1	4.26E-13	4.25E-10		-10 - -1	4.26E-13	4.25E-10
-1000 - -100	0	0	-1 - 0	2.97E-10	4.72E-11		-1 - 0	2.97E-10	4.72E-11
-100 - -10	0	0	0 - 0	0.5	0		0 - 0	0.5	0
-10 - -1	4.26E-13	4.25E-10	0 - 1	8.57E-08	0.005		0 - 2.1	1.60E-05	2.65E-04
-1 - 0	2.97E-10	4.72E-11	1 - 10	0.308	0.049		2.1 - 3.3	8.78E-04	0.001
0 - 0	0.5	0	10 - 55	0.192	0.246	...	3.3 - 3.8	0.003	0.001
0 - 1	4.46E-13	0.005	55 - 100	0	0		3.8 - 4.1	0.004	3.91E-04
1 - 10	0.308	0.049	100 - 1000	0	0		4.1 - 4.4	0.007	3.65E-04
10 - 100	0.192	0.492					4.4 - 4.7	0.011	4.05E-04
100 - 1000	0	0					...	...	...
1000 - 10000	0						26.9 - 32.5	2.27E-12	1.70E-06
...	0						32.5 - 100	0	0
<b>Total Entropy Error:0.55</b>			<b>Total Entropy Error:0.30</b>				<b>Total Entropy Error: 0.01</b>		

4 **4.2.1 Conditionally Deterministic Functions in DD**

5 Computing approximate inference on conditionally deterministic functions of random variables is  
 6 a major limitation of previous techniques for solving HIDs (as we discussed in Section 2.2). The  
 7 DD algorithm tackles this problem by modelling them as a mixture of Uniform distributions. We  
 8 describe how the approach works by using a fragment of the wildcatter HID that contains  $P$ ,  $V$  and  
 9  $Y_2$  (see Figure 9):

- 10 1. When the wildcatter decides to drill,  $Y_2$  is defined as a deterministic function of  $g(P, V)$ ,
- 11 i.e.  $Y_2 = P \times V$ .
- 12 2. Suppose  $P$  and  $V$  have discretizations  $\Psi_P$  and  $\Psi_V$ . For each pair of intervals in the respective
- 13 sets  $\Psi_P$  and  $\Psi_V$ , such as interval  $(p_1, p_2)$  in  $\Psi_P$  and  $(v_1, v_2)$  in  $\Psi_V$ , the approach computes the
- 14 minimum  $l$  and maximum  $u$  of the set of values  $g(p_1, v_1)$ ,  $g(p_1, v_2)$ ,  $g(p_2, v_1)$  and  $g(p_2, v_2)$ .

1        3. If  $I$  is the set of all such pairs of intervals then we get a set of intervals  $(l_i, u_i)$  for each  $i \in I$ ,  
 2        and this generates a Uniform probability density mass,  $U(l_i, u_i)$ , over the range of  $Y2$ .  
 3        Assuming that  $\Psi_{Y4}$  is composed of the intervals  $\omega_1, \dots, \omega_n$ , then the approximate CPT for  
 4        the node  $Y4$  is defined as a weighted Uniform distribution by

$$5 \qquad P_{l_i, u_i}(Y2 \in \omega_k) \times U(Y2; l_i, u_i)$$

6        where  $P_{l_i, u_i}(Y2 \in \omega_k)$  represents the fraction of the uniform mass  $U(Y2; l_i, u_i)$   
 7        corresponding to the interval  $\omega_k$ .

8        For example, the initial discretization of  $V, P$  and  $Y2$  in the first iteration is shown in Table 4. In  
 9        order to build a CPT for  $Y2$ , the approach defines the CPD for all combinations of intervals of the  
 10         $V$  and  $P$ . Suppose we take the intervals  $V=[-10,1)$  and  $P=[0.1,9)$ . In order to define the CPD  
 11        conditioned on these intervals, we compute  $g(-10,0.1)$ ,  $g(-10,0.9)$ ,  $g(-1,0.1)$  and  $g(-1,0.9)$ , and take  
 12        the minimum and maximum values of these combinations. Since  $g(P, V)$  represents the  
 13        multiplication operation  $P \times V$ , the minimum and maximum values are  $g(-10,0.9) = -9$  and  $g(-1,0.1)$   
 14         $= -0.1$  respectively. Therefore,  $P(Y2 | V=[-10,-1), P=[0.1,9)) \sim U(-9,-0.1)$ . If a deterministic  
 15        function has more than two variables, binary factorization is used to prevent the combinatorial  
 16        explosion of the state combinations (Neil et al., 2012).

17        Next, the approach defines the conditional probabilities corresponding to the intervals of  $\Psi_{Y2}$  by  
 18        using this uniform distribution. Two intervals of  $\Psi_{Y2}$ , i.e.  $[-10,-1)$  and  $[-1,0)$ , intersects with the  
 19         $U(-9,0.1)$  distribution, and the fraction of the uniform mass corresponding to these intervals are  $P_{-9,0.1}(Y2 \in [-10,-1)) = 0.8989$  and  $P_{-9,0.1}(Y2 \in [-1,0)) = 0.0011$ . Table 5 shows a part of the CPT of  
 20        the  $Y2$  built from these discretizations. Once, the CPT is built, the DD algorithm is carried out in  
 21        the  $Y2$  built from these discretizations. Once, the CPT is built, the DD algorithm is carried out in

1 the same way as described in the previous section. Figure 9 shows the posterior marginals of the  
 2  $Y_2$  and its parents computed under different convergence thresholds for DD. The analytic solution  
 3 of the mean and variance of  $Y_2$  is  $\mu=90.4$  and  $\sigma=154.9$ . The DD computes accurate solutions starting  
 4 from the convergence threshold of 0.01.

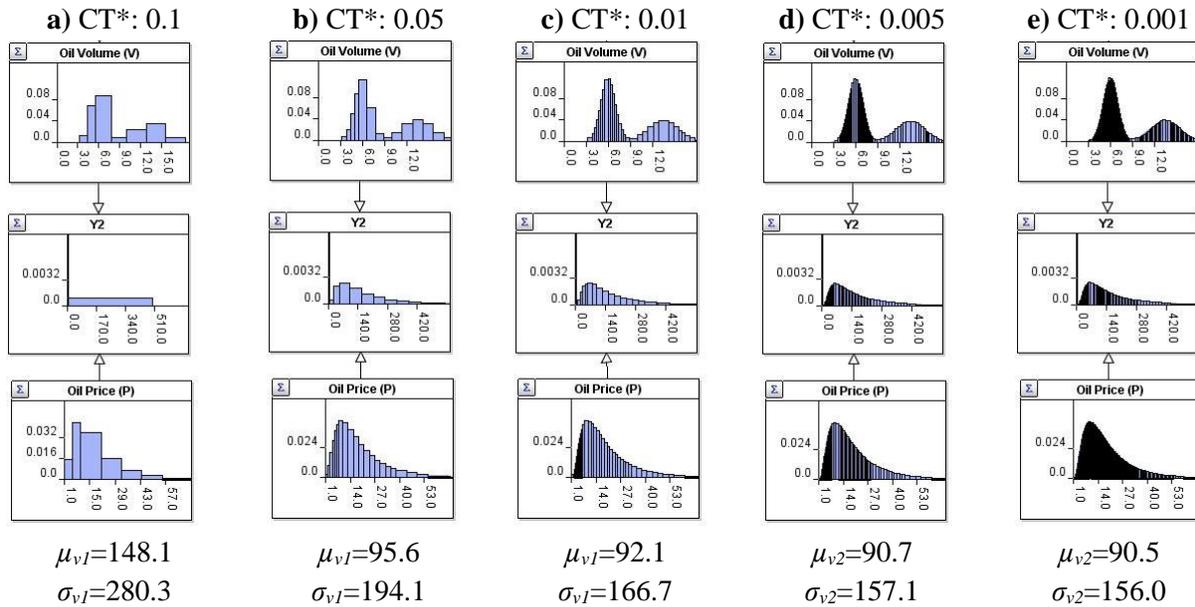
5 **Table 4 Initial Discretization of  $V$ ,  $P$  and  $Y_2$**

$V$	$P$	$Y_2$
-100 - -10	0.001 - 0.01	-1E+10 - -10000
-10 - -1	0.01 - 0.1	-10000 - -1000
-1 - 0	0.1 - 0.9	-1000 - -100
0 - 0	0.9 - 0.999999	-100 - -10
0.0 - 1.0	0.999999 - 1	-10 - -1
1.0 - 10.0	1 - 10	-1 - 0
10.0 - 32.5	10 - 55	0 - 0
32.5 - Inf.	55 - 100	0 - 10
	100 - 550	10 - 100
	550 - 1000	100 - 1000
	1000 - 10000	1000 - 10000
	10000 - Inf.	10000 - 1E+5
		1E+5 - 1E+10
		1E+10 - Inf.

6 **Table 5 Fragment of CPT of  $Y_2$  in the first iteration**

	$V$	...	-10 - -1	-10 - -1	...	0 - 1
			0.1 -			10 - 55
	$P$		0.9	0.9 - 0.999		
$Y_2$	-1E+10 - -10000		0	0		0
	-10000 - -1000		0	0		0
	-1000 - -100		0	0		0
	-100 - -10		0	0		0
	-10 - -1		0.8989	0.9890		0
	-1 - 0		0.0111	0.0110		0
	0 - 0		0	0		0
	0 - 10		0	0		0.1818
	10 - 100		0	0		0.8182
	100 - 1000		0	0		0
	1000 - 10000		0	0		0
	10000 - 1E+5		0	0		0
	1E+5 - 1E+10		0	0		0
1E+10 - Inf.		0	0		0	

1



\*CT: Convergence Threshold

2 **Figure 9 Posteriors of a Deterministic Function under Different Convergence Thresholds**

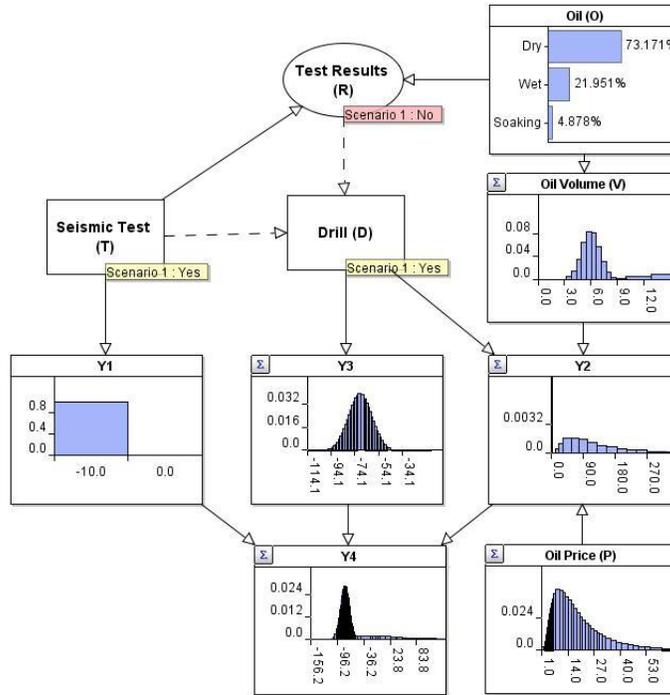
3 Readers are referred to (Neil et al., 2007, Lin et al., 2014) for a more detailed description of the  
 4 DD algorithm's technical details, performance assessments and comparisons with other hybrid  
 5 inference methods. In a review of HID algorithms, Li and Shenoy (2012) discussed the need for  
 6 adapting the DD algorithm for solving HIDs. The use of the DD algorithm provides several  
 7 advantages for solving IDs:

- 8 • It enables the use of practically any parameterized statistical distribution and conditionally
- 9 deterministic functions for chance nodes.
- 10 • The utility nodes can contain continuous distributions, and their linear and non-linear
- 11 deterministic functions. Since the computations of DD are made with the whole probability
- 12 distribution, the results are not limited to expected utilities; other useful utility metrics such
- 13 as variance, credible interval and probability of a positive utility are also calculated.

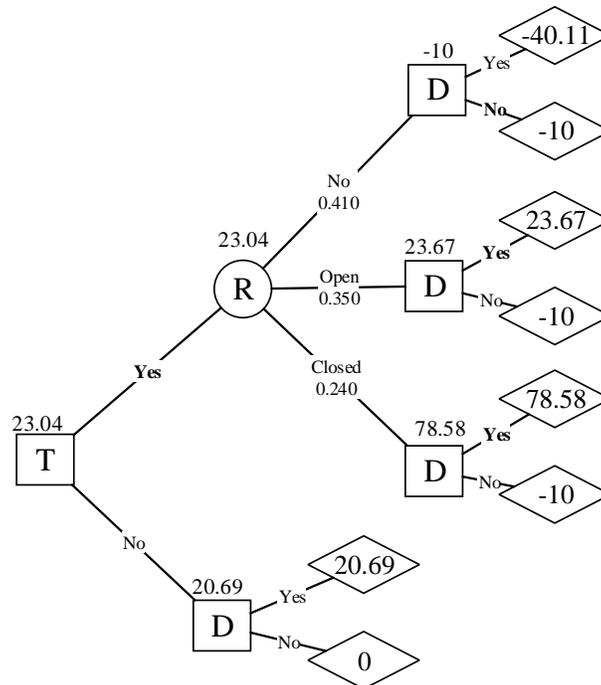
- 1 • It provides the optimal discretization for a given convergence threshold, and these intervals  
2 are used to instantiate the observable chance nodes that are parents of decision nodes when  
3 computing the optimal decisions.
- 4 • The algorithm is implemented in commercial software (AgenaRisk, 2017), and it can be  
5 computed in a fully automated way.

### 6 **4.3 Solving the Oil Wildcatter ID with Continuous Nodes**

7 The solution of the Oil Wildcatter HID by using the DD algorithm is exactly the same as described  
8 in Section 3.2 because computation of the continuous observable chance nodes and utility nodes  
9 are automatically handled by the DD algorithm when the BN is solved. We again start generating  
10 the DT with ‘ $T=Yes$ ’, ‘ $R=No$ ’ and ‘ $D=Yes$ ’ scenario, and instantiate these nodes and compute the  
11 BN in this order to compute posterior of  $(Y4|T=Yes, R=No, D=Yes)$ . Figure 10 shows the marginal  
12 posteriors of the converted BN for this scenario when the convergence threshold is selected as 0.01.  
13 The DD algorithm computed the optimal discretizations for the continuous nodes. The expected  
14 value of the aggregate utility node, i.e.  $(Y4|T=Yes, R=No, D=Yes)$ , is -40.11 for this scenario, and  
15 this is written to the corresponding utility node in the DT. Figure 11 shows the DT generated from  
16 this HBN model and the optimal decision policy. Our method computed the optimal decision policy  
17 correctly by using the discretization provided by our algorithm.



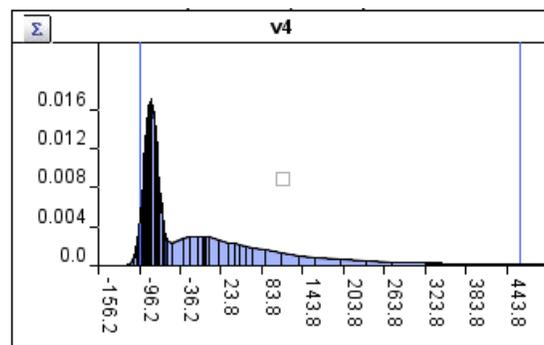
1  
 2 **Figure 10 Posteriors of the hybrid Oil Wildcatter BN for  $(T=Yes, R= No, D= Yes)$  scenario**



3  
 4 **Figure 11 DT generated from Oil Wildcatter BN with continuous unobservable chance**  
 5 **nodes**

#### 1 4.4 Analyzing both Risk and Expected Utility

2 A common way to reflect both return and risk into decision analysis is to subjectively map a utility  
3 function for different outcomes. Our algorithm offers a richer way to cope with risk as well as  
4 expected utility as it makes computations and infers results by using the marginal probability  
5 distribution of continuous nodes. Although the DT shown in Figure 11 shows the point values of  
6 expected utilities, the underlying BN calculated the marginal utility distribution. Therefore, rather  
7 than using only expected utilities to calculate the optimal decision, we can use different measures  
8 that combine different summary statistics such as variance and expectation. For example, Figure  
9 12 shows the posterior marginal utility distribution for the decision scenario in which a seismic test  
10 has been done, the result of the test is ‘Open’, and a hole is drilled. This enables us to generate  
11 detailed information about the ‘risk’ from this distribution, including statistics such as variance,  
12 credible intervals, Sharpe ratio (Sharpe, 1994) or *value at risk*, and to use this information together  
13 with expected value for decision-making.



14  
15 **Figure 12 Posterior marginal Utility Distribution for  $P(v4 / T=Yes, R=Open, D=Yes)$**

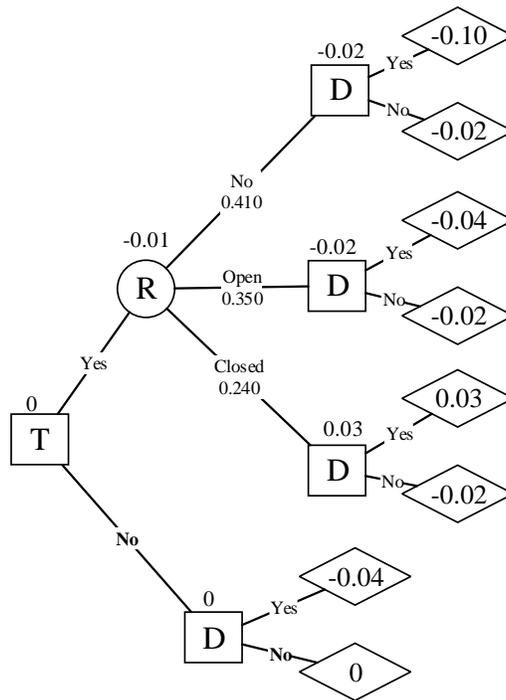
16 For illustration, consider the utility score, used by financial analysts, to combine the expected value  
17 and risk (Bodie et al., 2009):

18

$$U = E(R) - 0.5 \lambda \sigma_R^2$$

1 where  $E(R)$  and  $\sigma_R^2$  are the expected value and the variance of the rate of return, and  $\lambda$  is a measure  
 2 of the decision maker's risk aversion. The  $\lambda$  value is greater than zero for risk-averse decision  
 3 makers, is equal to zero for risk-neutral decision makers, and is less than zero for risk-seeking  
 4 decision makers.

5 In order to use this score, we have to change our utility distributions to rates rather than absolute  
 6 measures as the score uses expected value and variance of rates of financial return. In our example,  
 7 we assume that the oil wildcatter has an initial investment of 600 for oil searching and drilling, and  
 8 we add a node 'R' as a child of 'Y4' with the definition for rate of return,  $R = Y4 / 600$ . Afterwards  
 9 we use our algorithm to compute the expected values and variances for  $R$  under different decision  
 10 scenarios.

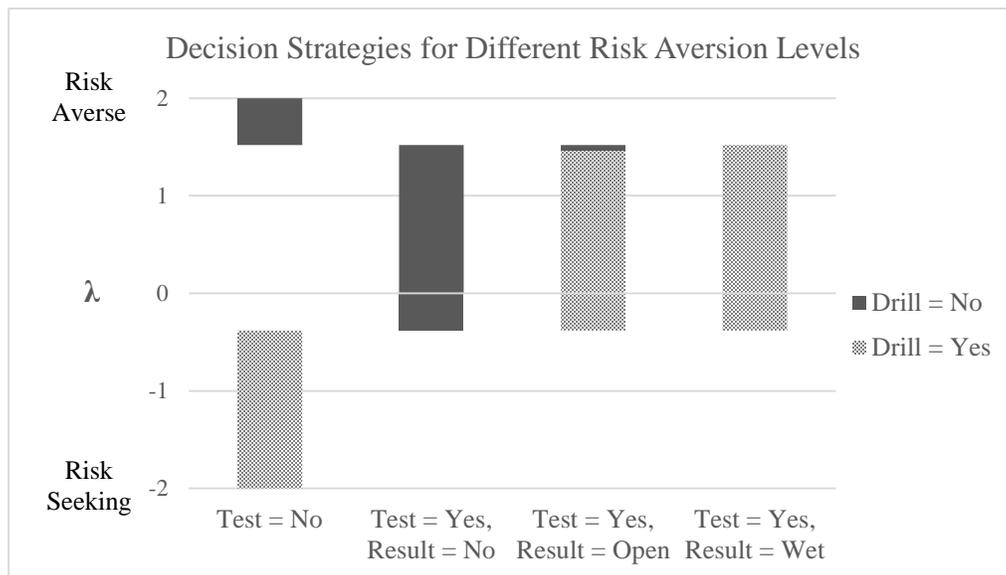


11  
 12 **Figure 13 DT for risk averse decision maker with  $\lambda = 2$**

13 Figure 13 shows the resulting DT for a risk averse decision maker with  $\lambda = 2$ . In this figure, the  
 14 optimal decision is completely different from the case in which utility coincides with the objective

1 value. Under these conditions, a risk-averse decision maker avoids drilling and testing due to risks  
 2 associated with these decisions, even though the absolute expected values were positive.

3 Figure 14 shows the optimal decision strategies for different risk aversion levels, which are  
 4 completely opposite for highly risk averse and risk seeking decision makers. Each bar in this figure  
 5 shows the optimal decision strategy for the corresponding  $\lambda$  values under different test result  
 6 scenarios. While risk seeking decision makers, whose  $\lambda \leq -0.39$ , prefer to drill without even making  
 7 a test, highly risk averse decision makers, whose  $\lambda \geq 1.52$ , neither make a test nor decide to drill.  
 8 Risk neutral and moderately risk averse decision makers ( $-0.39 < \lambda < 1.52$ ) make drilling decision  
 9 after observing the results of a test. These decision makers prefer to drill if the test result is 'Wet',  
 10 and not to drill if the test result is 'No'. If the test result is 'Open', more risk averse decision makers  
 11 in this category, ( $1.45 < \lambda < 1.52$ ) prefers not to drill while the others ( $-0.39 < \lambda \leq 1.45$ ) prefers to  
 12 drill.



13

14

**Figure 14 Optimal Decision Strategies for Different Risk Aversion Levels**

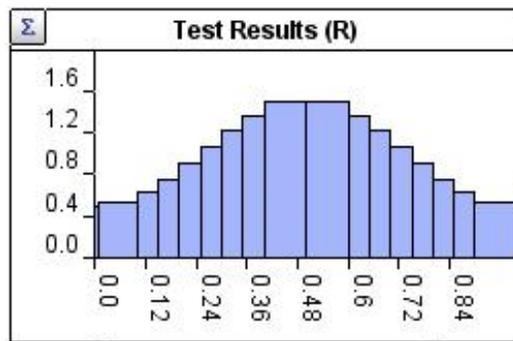
1 **4.5 Oil Wildcatter Example with Continuous Observable Chance Nodes**

2 Our framework is able to compute models with continuous observable chance nodes and decision  
 3 nodes. To illustrate the solution of these models, we change the ‘Test Results’ node to a continuous  
 4 chance node with the mixture distribution shown in Table 6. This example is taken from Cobb and  
 5 Shenoy (2004; 2008) so that we can make direct comparisons with their algorithm, other examples  
 6 of continuous node functions can be easily implemented in AgenaRisk. In this model, the  
 7 probability of finding no oil increases as the test results are close to 0 and 1, and the probability of  
 8 finding a large amount of oil increases if they are close to 0.5.

9 **Table 6 Conditional Probability Distribution of Continuous Test Results (R)**

<b>T</b>	<i>Yes</i>	<i>Yes</i>	<i>Yes</i>	<i>No</i>	<i>No</i>	<i>No</i>
<b>O</b>	<i>Dry</i>	<i>Wet</i>	<i>Soaking</i>	<i>Dry</i>	<i>Wet</i>	<i>Soaking</i>
<b>R</b>	Beta(1,1)	Beta(3,3)	Beta(5,5)	0	0	0

10  
 11 This HID can be solved in our algorithm by discretizing the ‘Test Results’ variable and compute it  
 12 by using the technique described in Section 2. Figure 15 shows a discretization of the ‘Test Results’  
 13 by using DD with a convergence threshold of 0.01.



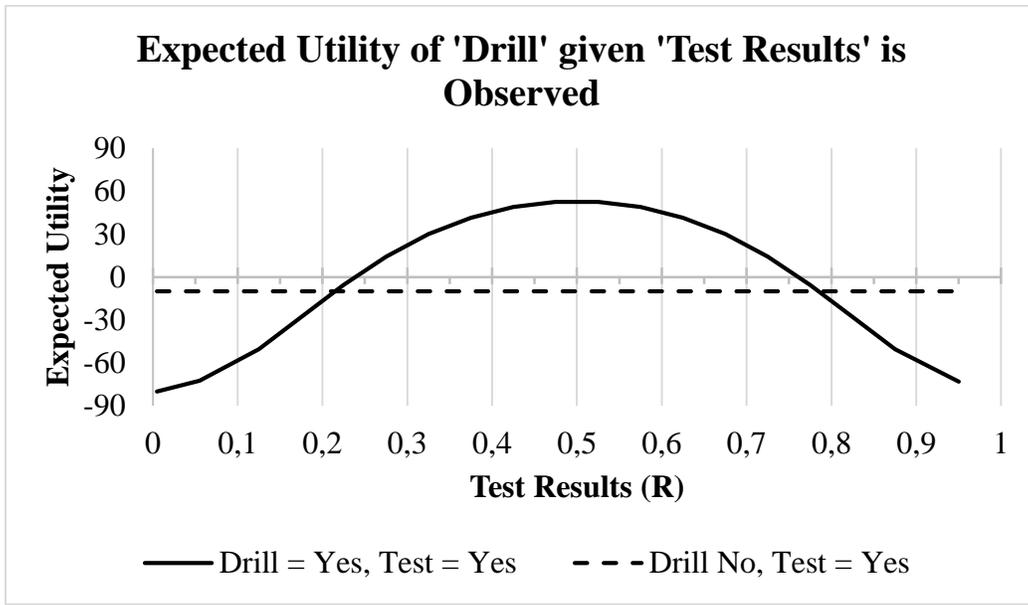
14  
 15 **Figure 15 Discretization of Test Results by DD**

1 The discretization enables us to solve this ID as shown in Section 3. Table 7 shows a subset of the  
 2 probability values and expected utilities associated with each decision option and each discretized  
 3 state of ‘*Test Results*’ computed. For example, when the wildcatter performs the test, the test result  
 4 is 0.005, and he decides to drill, the expected utility of this combination is -79.965 and  $P(R = 0.005$   
 5  $| T = \text{Yes}) = 0.005$  as shown in the first row of Table 7. We use these values to compute the optimal  
 6 decision policy, but if we build a DT for all those state combinations, our DT would have many  
 7 branches with the same policy. This would make the DT unnecessarily complex. In order to avoid  
 8 this, we show intervals of the continuous test node where the optimal decision policy is the same  
 9 rather than showing each discretized state in our DT. Figure 16 shows the expected utilities of  
 10 ‘Drill = Yes’ and ‘Drill = No’ when the test result is observable, for all values of the test result.  
 11 The optimal decision for drilling is ‘No’ for all test results between 0 and 0.225; therefore, we only  
 12 draw 1 branch in our DT for this interval. Similarly, the optimal decision for drilling is ‘Yes’ for  
 13 all values between 0.225 and 0.775 as shown in Figure 16. The DT and optimal policy is shown  
 14 in Figure 17.

15 HIDs with continuous decision nodes are also solved in the same way as shown above as DD also  
 16 provides the optimal discretization of them given a convergence threshold. However, modelling  
 17 and solving asymmetric continuous decisions by DD include algorithmic research topics that are  
 18 beyond the scope of this paper.

19 **Table 7 Values Calculated based on Discretization of the DD algorithm**

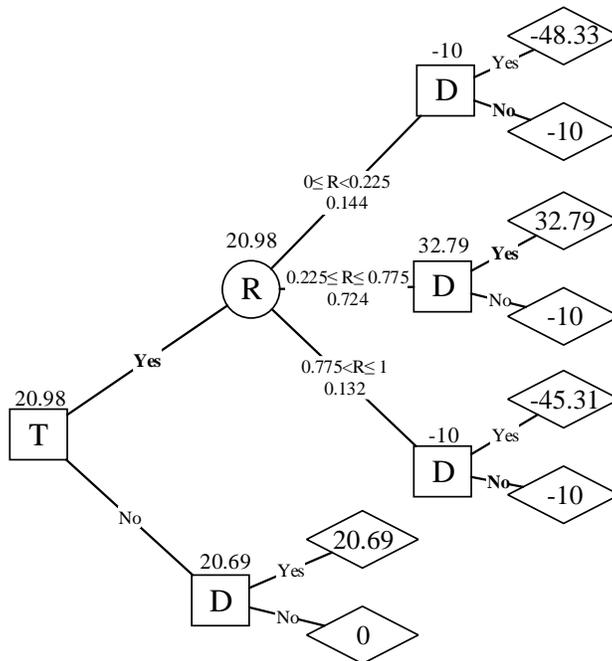
T	R	D	P(R T)	E(v4)
Yes	0.005	Yes	0.005	-79.965
Yes	0.055	Yes	0.048	-72.174
...				



1

2

**Figure 16 Expected Utility of Drilling Decision given Test Result is Observed**



3

4

**Figure 17 DT generated from the BN with the continuous 'Test Results' node**

**5 Conclusion**

6 This paper presented a novel method that overcomes a number of key limitations for solving Hybrid

7 Influence Diagrams (HIDs), which are an extension of IDs containing both and discrete chance

1 nodes. The state-of-the-art algorithms have severe limitations in computing HIDs especially when  
2 dealing with asymmetry, computing parameter uncertainty and deterministic functions of  
3 continuous variables. Our method solves a HID by transforming it to a Hybrid Bayesian network  
4 (HBN) and propagating this HBN by using Dynamic Discretization (DD). Next, it generates a  
5 simplified DT from the propagated BN to compute and present the optimal decisions under  
6 different decision scenarios. Our framework offers a number of features to address the limitations  
7 of previous HID algorithms:

- 8 • To improve efficiency, it uses ‘inconsistent evidence’ to model functional and structural  
9 asymmetry and to avoid further evaluation of inconsistent scenarios.
- 10 • It uses the entire probability distributions of the continuous utility and chance nodes, and  
11 this enhances decision analysis by offering the possibility to consider statistics other than  
12 expected utility alone, such as risk.
- 13 • It allows any factorization of the joint utility function, so any liner or non-linear  
14 deterministic function and uncertainty of all parameters can be modeled.
- 15 • It computes and presents the optimal decision strategy in a simplified DT concisely and  
16 effectively.
- 17 • The computation of the posteriors of the continuous variables and their deterministic  
18 functions can be automatically handled by existing software.

19 The proposed method propagates the BN for each arc in the simplified DT. Therefore, its  
20 complexity grows exponentially with the number of observable chance and decision nodes.  
21 Moreover, both the complexity and the accuracy of the DD algorithm increase while the  
22 convergence threshold decreases. This enables us to speed up the algorithm with the cost of  
23 decreased accuracy.

1 We illustrated our framework by using the oil wildcatter example and its variations with continuous  
2 nodes. In this paper, we used a financial score to combine risk and return measures. However, other  
3 measures of risk such as the Sharpe ratio (Sharpe, 1994) or *value at risk* could be easily  
4 implemented in our framework. As further research, we plan to examine efficient ways of  
5 computing value of information in our framework by using the DD algorithm, and to incorporate  
6 decisions with continuous quantities. We also plan to examine the use of multi-criteria decision  
7 making methods (MCDM) in HIDs to make a more comprehensive analysis of decision criteria  
8 that may conflict such as risk and return.

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